

**AGENDA**

**MEETING OF THE BOARD OF  
DIRECTORS' FISCAL COMMITTEE AND/OR  
OF THE BOARD OF DIRECTORS**



**SAN ANTONIO RIVER AUTHORITY**

**August 8, 2011, 12:00 noon**

*\*Estimated Presentation Time: 2 Hours*

***GENERAL AND CEREMONIAL ITEMS:***

*Estimated Presentation Time: 5 minutes*

- 1. CALL TO ORDER BY THE CHAIR, MS. TERRY E. BAIAMONTE**
- 2. PLEDGE OF ALLEGIANCE**
- 3. ROLL CALL**
  - Terry E. Baiamonte
  - Michael W. Lackey, P.E.
  - Hector R. Morales
  - Gaylon J. Oehlke
  - Thomas G. Weaver
- 4. CERTIFICATION OF A QUORUM**
- 5. INTRODUCTION OF VISITORS**
- 6. CITIZENS TO BE HEARD**

*\*Represents the time staff anticipate that it will take to make presentations or give briefings; does not include an estimate of the time required for discussions generated by Board members.*

7. **APPROVAL OF THE MINUTES OF THE FISCAL COMMITTEE MEETING HELD ON MAY 2, 2011**
8. **PRESENTATION AND DISCUSSION REGARDING GOVERNANCE LETTER FROM AUDITORS**
9. **PRESENTATION, DISCUSSION AND APPROPRIATE ACTION REGARDING AUTHORIZING THE GENERAL MANAGER TO PURCHASE EDWARDS AQUIFER GROUNDWATER RIGHTS AND TO EXECUTE AN AGREEMENT BETWEEN THE SAN ANTONIO RIVER AUTHORITY AND LIVE OAK ECONOMIC DEVELOPMENT CORPORATION, TEXAS, FOR THE PURCHASE OF EDWARDS AQUIFER GROUNDWATER RIGHTS**
10. **PRESENTATION, DISCUSSION AND APPROPRIATE ACTION REGARDING THE 2011 TAX RATE**
11. **DISCUSSION AND APPROPRIATE ACTION REGARDING THE FISCAL YEAR 2011/12 BUDGET**
12. **PRESENTATION, DISCUSSION AND APPROPRIATE ACTION REGARDING DEPOSITORY AGREEMENT WITH COMERICA BANK**
13. **DISCUSSION REGARDING THE DEVELOPMENT, APPLICATION, AND REPORTING OF THE FINANCIAL LEVERAGE INDEX AND THE PROJECT INDEX**
14. **GENERAL MANAGER'S REPORT**
  - **UPCOMING EVENTS CALENDAR,**
  - **FUTURE BOARD AND/OR COMMITTEE MEETINGS, AND**
  - **MEETINGS INVOLVING THE ATTENDANCE OF ONE OR MORE BOARD MEMBERS**
15. **ITEMS FOR FUTURE CONSIDERATION**
16. **NEXT MEETING DATE**
17. **ADJOURN**

**Estimated Presentation Time: 2 Hours**

SAN ANTONIO RIVER AUTHORITY  
General Statements

This meeting is wheelchair accessible. Accessible parking is located at 100 E. Guenther Street. Requests for an interpreter for the hearing impaired must be received at least 48 hours prior to the meeting, or, to arrange for special assistance to attend this meeting, please call the Operator at 210-227-1373.

The Board of Directors' Fiscal Committee and/or the Board of Directors of the San Antonio River Authority may discuss and/or take action on any item listed in this agenda while convened in open session. The Board of Directors' Fiscal Committee and/or of the Board of Directors of the San Antonio River Authority may also meet in Executive Session, pursuant to Section 551.071 of the Texas Government Code, to receive advice from legal counsel on any item listed in this agenda.

**Fiscal Committee**

**Date:** 08/08/2011

**Approval of the Minutes**

**Submitted For:** Suzanne B. Scott

**Submitted By:** Lupe Sanchez

**Division:** Executive Offices

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**CAPTION**

**APPROVAL OF THE MINUTES OF THE FISCAL COMMITTEE MEETING HELD ON MAY 2, 2011**

**Presenter**

Ms. Baiamonte, Committee Chair

*Estimated Presentation Time: 5 minutes*

**Recommendation**

Motion to approve the minutes of the Fiscal Committee meeting held on May 2, 2011, as presented.

**Discussion**

**Vote**

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**Attachments**

May 2, 2011, Fiscal Committee Meeting Minutes

MINUTES

**MEETING OF THE BOARD OF DIRECTORS'  
FISCAL COMMITTEE**



SAN ANTONIO RIVER AUTHORITY

May 2, 2011, 12:00 noon

**GENERAL AND CEREMONIAL ITEMS:**

1. **CALL TO ORDER BY THE CHAIR, MS. TERRY E. BAIAMONTE, AT 12:30 P.M.**
2. **PLEDGE OF ALLEGIANCE WAS RECITED**
3. **IN THE ABSENCE OF THE SECRETARY, MR. THOMAS G. WEAVER CALLED THE ROLL AND REPORTED THE FOLLOWING COMMITTEE MEMBERS PRESENT:**

- Terry E. Baiamonte
- A.D. Kollodziej, Jr. (Absent)
- Michael W. Lackey, P.E.
- Hector R. Morales (Absent)
- Gaylon J. Oehlke
- Thomas G. Weaver

4. **CERTIFICATION OF A QUORUM WAS ANNOUNCED BY MR. WEAVER**
5. **INTRODUCTION OF VISITORS**

Ms. Sanchez reported that there were none.

6. **CITIZENS TO BE HEARD**

Ms. Sanchez announced that there were no citizens signed up to speak.

7. **APPROVAL OF THE MINUTES OF THE FISCAL COMMITTEE MEETING HELD ON APRIL 11, 2011**

Staff recommended a motion to approve the minutes of the Fiscal Committee meeting held on April 11, 2011, as presented.

Motion made by Michael W. Lackey, P.E.

Seconded by Thomas G. Weaver

**Vote:** 4 - 0 Passed

Other: A.D. Kollodziej, Jr. (Absent)

Hector R. Morales (Absent)

**8. PRESENTATION, DISCUSSION, AND APPROPRIATE ACTION  
REGARDING THE OPERATING BUDGET FOR FISCAL YEAR 2011/12**

Staff recommendation a motion to:

- Apply the 2010/11 ending balance of \$1,523,399
- Increase taxes to fund the reduction in the Operating Reserve Fund

Increase tax rate to \$0.017249 (\$0.017068 SARIP O&M)

- Estimated increase in revenue of \$580,563

(\$403,470 SARIP O&M & tax decrease of \$177,093)

- 3.68% increase in average homestead

Currently \$22.97 to \$23.79

Rollback rate is \$0.017984

Motion made by Thomas G. Weaver

Seconded by Gaylon J. Oehlke

**Vote:** 4 - 0 Passed

Other: Hector R. Morales (Absent)

A.D. Kollodziej, Jr. (Absent)

**9. GENERAL MANAGER'S REPORT**

- **UPCOMING EVENTS CALENDAR,**
- **FUTURE BOARD AND/OR COMMITTEE MEETINGS, AND**
- **MEETINGS INVOLVING THE ATTENDANCE OF ONE OR MORE BOARD MEMBERS**

There being no action taken on this item, Ms. Baiamonte called for Agenda Item 10.

**10. ITEMS FOR FUTURE CONSIDERATION**

There being no action taken on this item, Ms. Baiamonte called for Agenda Item 11.

**11. NEXT MEETING DATE**

Ms. Baiamonte announced that there will be a Special Meeting: Budget Workshop held on Thursday, June 2, 2011, at 12 noon and that the next Fiscal Committee meeting will be Monday, August 8, 2011, at 12:00 noon.

**12. ADJOURN**

There being nothing further to report, Ms. Baiamonte called the meeting adjourned at 2:50 p.m.

**PREPARED AND RECOMMENDED FOR COMMITTEE APPROVAL BY THE MANAGER.**

\_\_\_\_\_  
**SUZANNE B. SCOTT, General Manager**

**APPROVED BY THE BOARD OF DIRECTORS' FISCAL COMMITTEE AT THE MEETING HELD ON MAY 2, 2011.**

\_\_\_\_\_  
**TERRY E. BAIAMONTE, Committee Chair**

**ATTEST:**

\_\_\_\_\_  
**STEPHEN T. GRAHAM, Assistant Secretary**

**Fiscal Committee**

**Date:** 08/08/2011

**Governance Letter from Auditors**

**Submitted For:** Larry Anderson

**Submitted By:** Lupe Sanchez

**Division:** Support Services

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**CAPTION**

**PRESENTATION AND DISCUSSION REGARDING GOVERNANCE LETTER  
FROM AUDITORS**

**Presenter**

Larry Anderson and Sharon McCoy-Huber; Joanna Baltierra, Padgett Stratemann & Co.

*Estimated Presentation Time: 10 minutes*

This item is in response to Statement on Auditing Standards (SAS No. 114), the Auditor's Communication With Those Charged With Governance, which applies to the June 30, 2011, audit of the financial statements of the San Antonio River Authority (River Authority). SAS No. 114 provides a framework for the auditor's communication with those charged with governance and to identify some specific matter to be communicated.

SAS No. 114 requires that the auditor communicate the audit team, time-line, deliverables and governance to the Fiscal Committee. A brief presentation will be given to the Fiscal Committee by Joanna Baltierra with Padgett Stratemann & Co.

**Discussion**

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**Attachments**

SAS Letter

July 28, 2011

Ms. Terry E. Baiamonte, Chairperson of the  
Fiscal Committee  
San Antonio River Authority  
100 East Guenther Street  
San Antonio, Texas 78283

Dear Ms. Baiamonte:

The enclosed letter is in response to Statement on Auditing Standards (“SAS”) No. 114, *The Auditor’s Communication With Those Charged With Governance* (“SAS No. 114”), which applies to the June 30, 2011 audit of the financial statements of San Antonio River Authority. SAS No. 114 provides a framework for the auditor’s communication with those charged with governance and to identify some specific matters to be communicated.

SAS No. 114 requires us to communicate matters related to the financial statement audit that are, in our professional judgment, significant and relevant to the responsibilities of those charged with governance in overseeing the financial reporting process. This letter is information for those charged with governance and does not require a response.

We are addressing this letter to you as the Chairperson of the Fiscal Committee. Please review and discuss the enclosed letter with the Board of Directors and let us know if you have any questions you wish to discuss.

Sincerely,



Santos Fraga, Jr.  
Partner

SF:cmh

Enclosure

**SAN ANTONIO**

100 N.E. LOOP 410, SUITE 1100  
SAN ANTONIO, TEXAS 78216  
210 828 6281

**AUSTIN**

811 BARTON SPRINGS ROAD, SUITE 550  
AUSTIN, TEXAS 78704  
512 476 0717

TOLL FREE: 800 879 4966  
WEB: PADGETT-CPA.COM

July 28, 2011

To the Fiscal Committee  
c/o Ms. Terry E. Baiamonte, Chairperson  
San Antonio River Authority  
100 East Guenther Street  
San Antonio, Texas 78283

Dear Members of the Fiscal Committee:

This letter is intended to communicate certain matters to those charged with governance related to the planned scope and timing of our audit of San Antonio River Authority (the "Authority") financial statements as of and for the year ended June 30, 2011.

***Communication***

Effective two-way communication between Padgett, Stratemann & Co., L.L.P. (the "Firm") and the Board of Directors is important to understanding matters related to the audit and in developing a constructive working relationship.

Your insights may assist the Firm in understanding the Authority and its environment, in identifying appropriate sources of audit evidence, and in providing information about specific transactions or events. We will communicate with you your oversight of the effectiveness of internal control and any areas where you request additional procedures to be undertaken. We expect you will timely communicate to the Firm any matters you consider relevant to the audit. Such matters might include strategic decisions that may significantly affect the nature, timing, and extent of audit procedures; your suspicion or detection of fraud; or any concerns you may have about the integrity or competence of senior management.

The Firm will timely communicate to you any fraud involving senior management and other fraud that causes a material misstatement of the financial statements, illegal acts that come to our attention (unless they are clearly inconsequential), and disagreements with management and other serious difficulties encountered in performing the audit. We also will communicate to you and to management any significant deficiencies or material weaknesses in internal control that become known to the Firm during the course of the audit. Other matters arising from the audit that are, in our professional judgment, significant and relevant to you in your oversight of the financial reporting process will be communicated to you in writing after the audit.

**SAN ANTONIO**

100 N.E. LOOP 410, SUITE 1100  
SAN ANTONIO, TEXAS 78216  
210 828 6281

**AUSTIN**

811 BARTON SPRINGS ROAD, SUITE 550  
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To the Fiscal Committee  
c/o Ms. Terry E. Baiamonte, Chairperson  
San Antonio River Authority  
San Antonio, Texas

July 28, 2011 – page 2

### ***Independence***

Our independence policies and procedures are designed to provide reasonable assurance that the Firm and its personnel comply with applicable professional independence standards. These policies address financial interests, business and family relationships, and nonaudit services that may be thought to bear on independence. For example, without the Firm's permission, no partner or professional employee of the Firm is permitted to own any direct financial interest or a material indirect financial interest in a client or any affiliates of a client. Also, if an immediate family member or close relative of a partner or professional employee is employed by a client in a key position, the incident must be reported and resolved in accordance with Firm policy. In addition, the Firm's policies restrict certain nonaudit services that may be provided by the Firm and require audit clients to accept certain responsibilities in connection with the provision of permitted nonattest services.

### ***Engagement Objectives***

Our primary objective is to conduct our audit in accordance with auditing standards generally accepted in the United States of America which may enable us to express an opinion as to whether the financial statements are fairly presented, in all material respects, in accordance with accounting principles generally accepted in the United States of America. Our audit is planned to provide reasonable, not absolute, assurance that the financial statements are free of material misstatement, whether caused by error, fraudulent financial reporting, or misappropriation of assets. Because the determination of abuse is subjective, *Government Auditing Standards* do not expect us to provide reasonable assurance of detecting abuse. We will also conduct an audit so as to satisfy the requirements of *Government Auditing Standards* issued by the Comptroller General of the United States, as well as the audit requirements imposed by the Single Audit Act and the United States Office of Management and Budget (OMB) Circular No. A-133.

### ***The Audit Planning Process***

Our audit approach places a strong emphasis on obtaining an understanding of how your business functions. This enables us to identify key audit components and tailor our procedures to the unique aspects of your business. The development of a specific audit plan will begin by communicating with you and with management to obtain an understanding of business objectives, strategies, risks, and performance.

To the Fiscal Committee  
c/o Ms. Terry E. Baiamonte, Chairperson  
San Antonio River Authority  
San Antonio, Texas

July 28, 2011 – page 3

We will obtain an understanding of internal control to assess the impact of internal control on determining the nature, timing, and extent of audit procedures, and we will establish an overall materiality limit for audit purposes. We will conduct formal discussions among engagement team members to consider how and where your financial statements might be susceptible to material misstatement due to fraud or error.

We will use this knowledge and understanding, together with other factors, to first assess the risk that errors or fraud may cause a material misstatement at the financial statement level. The assessment of the risks of material misstatement at the financial statement level provides parameters within which to design the audit procedures for specific account balances and classes of transactions.

The Firm's risk assessment process at the account-balance or class-of-transactions level consists of:

- An assessment of inherent risk (the susceptibility of an assertion relating to an account balance or class of transactions to a material misstatement, assuming there are no related controls); and
- An evaluation of the design effectiveness of internal control over financial reporting and our assessment of control risk (the risk that a material misstatement could occur in an assertion and not be prevented or detected on a timely basis by the entity's internal control).

We will then determine the nature, timing, and extent of tests of controls and substantive procedures necessary, given the risks identified, and the controls as we understand them.

### ***The Concept of Materiality in Planning and Executing the Audit***

In planning the audit, the materiality limit is viewed as the maximum aggregate amount of misstatements, which if detected and not corrected, would cause the Firm to modify its opinion on the financial statements. The materiality limit is an allowance not only for misstatements that will be detected and not corrected, but also for misstatements that may not be detected by the audit. Our assessment of materiality throughout the audit will be based on both quantitative and qualitative considerations. Because of the interaction of quantitative and qualitative considerations, misstatements of a relatively small amount could have a material effect on the current financial statements as well as financial statements of future periods. At the end of the audit, we will inform you of all individual unrecorded misstatements aggregated by us in connection with our evaluation of our audit test results.

To the Fiscal Committee  
c/o Ms. Terry E. Baiamonte, Chairperson  
San Antonio River Authority  
San Antonio, Texas

July 28, 2011 – page 4

### ***Audit Approach***

Our audit approach includes obtaining/updating an understanding of:

- The Authority's operations – This understanding allows us to concentrate audit efforts on those aspects of the Authority that are significant to the financial statements and major federal programs.
- Internal control and its component elements – We plan to conduct an assessment of internal controls to assist us in determining the level of control risk related to the audit.
- Changes to the Authority's significant information systems during the last year.
- Fraud risk factors within the Authority which may be indicative of either fraudulent financial reporting, noncompliance, or misappropriation of assets.
- The cumulative audit knowledge we have gained from previous years' audits.
- New technical accounting and financial reporting requirements that will impact recognition, measurement, or disclosure in the June 30, 2011 financial statements.

### ***Internal Control and Compliance***

Our review and understanding of the Authority's system of internal control is not undertaken for the purpose of expressing an opinion on the effectiveness of its internal control. Rather, it is to assess the impact of internal control on determining the nature, timing, and extent of auditing procedures. Recommendations for improving internal controls that come to our attention will be summarized for discussion with management and the Fiscal Committee.

We will issue reports on internal control related to the financial statements and major programs, as required by *Government Auditing Standards*. These reports describe the scope of testing of internal control and the results of our tests of internal controls. Our reports on internal control will include any significant deficiencies and material weaknesses in the system of which we become aware as a result of obtaining an understanding of internal control and performing tests of internal control consistent with the requirements of the standards and circular identified above.

To the Fiscal Committee  
c/o Ms. Terry E. Baiamonte, Chairperson  
San Antonio River Authority  
San Antonio, Texas

July 28, 2011 – page 5

We will issue a report on compliance with laws, regulations, and the provisions of contracts or grant agreements, as required by *Government Auditing Standards*. We will report on any noncompliance which could have a material effect on the financial statements and any noncompliance which could have a direct and material effect on each major program. Our report on compliance will address material errors, fraud, abuse, violations of compliance requirements, and other responsibilities imposed by state and federal statutes and regulations and assumed contracts; and any state or federal grant, entitlement, and/or loan program questioned costs of which we become aware, consistent with the requirements of the standards and circular identified above.

***Timing of the Audit***

We have scheduled preliminary audit fieldwork for August 8, 2011 with final fieldwork commencing the week of August 22, 2011. Management's adherence to its closing schedule and timely completion of information used by us in performance of the audit is essential to timely completion of the audit.

We will be pleased to respond to any questions you have about the foregoing. We appreciate the opportunity to be of service to the Authority.

This communication is intended solely for the information and use of the Fiscal Committee and is not intended to be, and should not be, used by anyone other than these specified parties.

Sincerely,

A handwritten signature in black ink, appearing to read "Santos Fraga, Jr.", written in a cursive style.

Santos Fraga, Jr.  
Partner

SF:cmh

**Fiscal Committee**

**Date:** 08/08/2011

**Edwards Water Rights Purchase**

**Submitted By:** Melissa Bryant

**Division:** Operations

**Department:** Water Resources & Community Dvlpmnt

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**CAPTION**

**PRESENTATION, DISCUSSION AND APPROPRIATE ACTION REGARDING AUTHORIZING THE GENERAL MANAGER TO PURCHASE EDWARDS AQUIFER GROUNDWATER RIGHTS AND TO EXECUTE AN AGREEMENT BETWEEN THE SAN ANTONIO RIVER AUTHORITY AND LIVE OAK ECONOMIC DEVELOPMENT CORPORATION, TEXAS, FOR THE PURCHASE OF EDWARDS AQUIFER GROUNDWATER RIGHTS**

**Presenter**

Larry Anderson

*Estimated Presentation Time: 10 minutes*

The San Antonio River Authority (SARA), as Administrator and Agent for the Regional Water Resource Development Group (RWRDG), has received an order from the Live Oak Economic Development Corporation (Live Oak EDC) for the purchase of 200 acre-feet of Edwards water. Live Oak EDC is currently purchasing 93 acre-feet in the first transaction, but budgetary constraints preclude consummating the purchase of the remaining 107 acre-feet in one transaction. Live Oak EDC would like to move forward with the purchase with financial assistance from SARA.

SARA and Live Oak EDC would, contingent upon SARA Board approval, mutually agree upon a proposed agreement which would facilitate the purchase of the remaining 107 acre-feet water purchases. SARA staff has delineated the possible terms and conditions of the proposed agreement with Live Oak EDC staff and has subsequently received a request from Live Oak EDC to formalize SARA Board approval for the purchase agreement. Terms would be 107 acre-feet of groundwater permit rights at a maximum of \$5,500.00 per acre-foot with 5%, three to five-year terms and no prepayment penalty.

**Recommendation**

Motion indicating Fiscal Committee support for presenting to the San Antonio River Authority Board of Directors a recommendation authorizing the General Manager to execute an agreement between the San Antonio River Authority and Live Oak Economic Development Corporation, for the purchase of Edwards Aquifer Groundwater Rights and to do and carry out all other activities necessary to complete such transaction.

**Discussion**

**Vote**

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**Fiscal Committee**

**Date:** 08/08/2011

**2011 Tax Rate**

**Submitted By:** Sharon McCoy-Huber

**Division:** Support Services

**Department:** Finance

**CAPTION**

**PRESENTATION, DISCUSSION AND APPROPRIATE ACTION REGARDING THE 2011 TAX RATE**

**Presenter**

Sharon McCoy-Huber

*Estimated Presentation Time: 40 minutes*

Under current state law, the San Antonio River Authority (River Authority) is required to comply with the requirements of the Water Code regarding calculation of the effective tax rate and a public hearing associated with setting the River Authority's tax rate. We must hold a vote to publish the proposed tax rate and then publish notice 10 days prior to holding a public hearing to adopt the tax rate. Following the public hearing, the Board will vote to adopt the tax rate.

The current tax revenue projections reflected in the fiscal year 2011/12 budget assumed a decrease in property values subject to taxation. The budget's calculated current tax revenue is \$16,936,527.

The certified property tax rolls have been received from Bexar County, Goliad County, Karnes County and Wilson County Appraisal Districts. The current tax rate of \$0.016552 will produce approximately \$16,649,362 in tax collection revenues based on the certified rolls. This represents a \$287,165 decrease in 2011 tax revenues over the tax revenues originally projected in the fiscal year 2011/12 Budget. The tax rate of \$0.017370 that was proposed at the June 15, 2011, Board of Directors meeting will produce approximately \$17,367,248 in current tax collection revenues based on the certified rolls. This represents a \$430,721 increase in 2011 tax revenues over the tax revenues originally projected in the fiscal year 2011/12 Budget. The following tables provide pertinent information regarding property valuations and tax revenues:

**Comparison of Originally Projected and Current Tax Revenues:**

Tax Revenues Calculated at Current Tax Rate (\$0.016652)	\$ 16,649,362
Tax Revenues Originally Projected in Fiscal Year 2011/12 Budget	\$ 16,936,527
Difference	\$ (287,165)
Tax Revenues Calculated at Rate Proposed 6/15/11 (\$0.017370)	\$ 17,367,248
Tax Revenues Originally Projected in Fiscal Year 2011/12 Budget	\$ 16,936,527
Difference	\$ 430,721

Comparison of 2009, 2010 and 2011 Tax Years

Summary showing the taxable value changes since tax year 2009:

	Bexar Co	Goliad Co.	Karnes Co.	Wilson Co.	Total	Average % of Change
2009 Taxable Value*	101,866,833,699	1,054,439,233	536,727,090	1,990,680,359	105,448,680,381	
	1.19%	(17.03)%	5.17%	8.51%		1.11%
2010 Taxable Value*	100,723,023,576	1,067,157,440	587,032,481	2,155,499,988	104,532,713,485	
	(1.12)%	1.21%	9.37%	8.28%		(0.87)%
2011 Taxable Value*	100,962,215,216	931,168,220	1,081,805,097	2,271,292,446	105,246,480,979	
	0.24%	(12.74)%	84.28%	5.37%		0.68%

\*Taxable Value = Certified Value less Exemptions

Summary showing the homestead value changes since tax year 2009:

	Bexar Co.	Goliad Co.	Karnes Co.	Wilson Co.	Total	Average Homestead
2009 Homestead Value	46,109,025,408	137,866,470	257,091,719	1,351,561,530	47,855,545,127	144,029
# homesteads	314,304	2,070	6,319	9,570	332,263	
2010 Homestead Value	46,344,006,984	151,508,370	247,757,780	1,381,879,806	48,125,152,940	142,948
# homesteads	318,498	2,075	6,363	9,726	336,662	
2011 Homestead Value	46,177,190,796	152,959,368	271,606,214	1,411,634,944	48,013,391,322	142,363
# homesteads	318,846	2,091	6,485	9,838	337,260	

(Another table to follow found on next page.)

Summary showing the tax rate calculations for the 2011 tax year:

	Tax Rate	Estimated Revenue	Revenue @ 95%	Revenue Over / (Under) Current Budget
current tax rate	\$ 0.016652	\$ 17,525,644	\$ 16,649,362	\$ (287,165)
tax rate to support				
adopted budget	\$ 0.016939	\$ 17,827,701	\$ 16,936,527	\$ 0.00
tax rate presented				
at 6/15/11 Board mtg	\$0.017370	\$ 18,281,314	\$ 17,367,248	\$ 430,721
rollback tax rate*	\$ 0.018061	\$ 19,008,283	\$ 18,057,869	\$ 1,121,342
* based on average homestead value				

Staff has also attached the tax rate rollback worksheet.

The publication notice required (attached) includes information for the preceding and current year: the tax rate, the difference in the tax rate, percentage increase or decrease in the tax rate, the average appraised value of a residence homestead, the taxes on that average homestead value, the difference in the taxes in that average homestead and the percentage increase or decrease in the taxes on that average homestead.

Staff will recommend that the 2011 tax rate be at the rate of \$0.017370. This would represent an increase in current budget tax revenues of approximately \$430,721. Staff will also refer to this item in the next discussion on the budget and will hold making any recommendations on this item until after the budget discussion.

**Recommendation**

Motion indicating Fiscal Committee support to present to the San Antonio River Authority Board of Directors a recommendation that the 2011 tax rate be at the rate of \$0.017370 which would represent an increase in current budget tax revenues of approximately \$430,721.

**Discussion**

**Vote**

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**Attachments**

- Rollback Worksheet
- Public Hearing Notice

**San Antonio River Authority  
Tax Rate Rollback Worksheet**

Maintenance and Operations (M & O) Rate:

1.	2010 average appraised value of residence homestead		<u>\$ 142,947.98</u>	
2.	2010 general exemptions available for the average homestead (excluding senior citizen's or disabled person's exemptions)	-	<u>\$ 5,000.00</u>	
3.	2010 average taxable value of residence homestead		<u>\$ 137,947.98</u>	
4.	2010 adopted M&O tax rate (per \$100 of value	x	<u>\$0.016652</u>	/\$100
5.	2010 tax on average residence homestead		<u>\$ 22.97</u>	
6.	Percentage increase to the M&O taxes	x	1.08	
7.	Highest M&O tax on average residence homestead with increase			<u>\$ 24.81</u>
8.	2011 average appraised value of residence homestead		<u>\$ 142,363.14</u>	
9.	2011 general exemptions available for the average homestead (excluding senior citizen's or disabled person's exemptions)	-	<u>\$ 5,000.00</u>	
10.	2011 average taxable value of residence homestead		<u>\$ 137,363.14</u>	
11.	Highest 2011 M&O Tax Rate (line 7 divided by line 10, multiply by 100)			<u>\$0.018061</u> /\$100
12.	2011 Debt Tax Rate	+		<u>\$0.000000</u> /\$100
13.	2011 Contract Tax Rate	+		<u>\$0.000000</u> /\$100
14.	2011 Rollback Tax Rate*			<u>\$0.018061</u> /\$100

\* This is the highest rate that the San Antonio River Authority may adopt without triggering the rollback provisions in Water Code Section 49.236.

# San Antonio River Authority

## Notice of Public Hearing on Tax Rate

The San Antonio River Authority will hold a public hearing on a proposed tax rate for the tax year 2011 on Thursday, September 1, 2011, 2:00 p.m. at 100 East Guenther, San Antonio, Texas. Your individual taxes may increase or decrease, depending on the change in the taxable value of your property in relation to the change in taxable value of all other property and the tax rate that is adopted.

**FOR** the proposal:

**AGAINST** the proposal:

**PRESENT** and not voting:

**ABSENT:**

The following table compares taxes on an average residence homestead in this taxing unit last year to taxes proposed on the average residence homestead this year.

	<b>Last Year</b>	<b>This Year</b>
Total tax rate (per \$100 of value)	\$ <u>0.016652</u> /\$100 Adopted	\$ <u>0.017370</u> /\$100 Proposed
Difference in rates per \$100 of value	\$ <u>0.000718</u> /\$100	
Percentage increase/decrease in rates (+/-)	<u>4.31%</u>	
Average appraised value	\$ <u>142,947.98</u>	\$ <u>142,363.14</u>
General exemptions available (excluding senior citizen's or disabled person's exemptions)	\$ <u>5,000.00</u>	\$ <u>5,000.00</u>
Average taxable value	\$ <u>137,947.98</u>	\$ <u>137,363.14</u>
Tax on average residence homestead	\$ <u>22.97</u>	\$ <u>23.86</u>
Annual increase/decrease in taxes if proposed tax rate is adopted (+/-) and percentage of increase (+/-)	\$ <u>0.89</u> <u>3.87%</u>	

### NOTICE OF TAXPAYERS' RIGHT TO ROLLBACK ELECTION

If taxes on the average residence homestead increase by more than eight percent (8%), the qualified voters of the San Antonio River Authority by petition may require that an election be held to determine whether to reduce the maintenance and operation tax rate to the rollback tax rate under Section 49.236(d), Water Code.

**Fiscal Committee**

**Date:** 08/08/2011

**Status of the 2011/12 Budget**

**Submitted By:** Sharon McCoy-Huber

**Division:** Support Services

**Department:** Finance

**CAPTION**

**DISCUSSION AND APPROPRIATE ACTION REGARDING THE FISCAL YEAR 2011/12 BUDGET**

**Presenter**

Larry Anderson and Sharon McCoy-Huber

*Estimated Presentation Time: 15 minutes*

The budget for fiscal year 2011/12 was adopted by the Board of Directors on June 15, 2011. During this item, staff will update the Fiscal Committee on the projected beginning balance.

		<b>Budget Adopted Estimated Beginning Balance</b>	<b>Current Estimated Beginning Balance</b>		<b>Difference</b>
Reserve Fund	1	\$ 10,739,142	\$ 10,739,142		\$ -0-
Operating Reserve Fund	2	<u>\$ 2,717,701</u>	<u>\$ 6,642,601</u>	4	<u>\$ 3,924,900</u>
Beginning Balance (7/1/11)		\$ 13,456,843	\$ 17,381,743		\$ 3,924,900
Revenues		\$ 21,968,655	\$ 21,968,655		\$ -0-
Expenditures		\$ (23,419,828)	\$ (23,419,828)		\$ -0-
Encumbrances	3	<u>\$ -0-</u>	<u>\$ (3,040,112)</u>		<u>\$ (3,040,112)</u>
Ending Balance (6/30/12)		<u>\$ 12,005,670</u>	<u>\$ 12,890,458</u>		<u>\$ 884,788</u>
Reserve Fund	1	\$ 10,739,142	\$ 10,739,142		\$ -0-
Operating Reserve Fund	2	\$ 1,266,528	\$ 2,151,316		\$ 884,788

1 Reserve Fund: Balance in the General Fund remaining from non-operations & maintenance tax and can be used for various purposes.

2 Operating Reserve Fund: Balance in the General Fund remaining from the operations & maintenance tax that can only be used for purposes as defined by the River Authority Statute.

3 Encumbrances: Obligations of the River Authority that have not been completed.

4 Current Operating Reserve Fund including encumbrances.

*(Another table to follow found on next page.)*

Staff will refer to the updated estimated beginning balance during discussion of the next agenda item, the proposed 2011 tax rate.

		<b>Budget Adopted Estimated Beginning Balance</b>	<b>Current Estimated Beginning Balance</b>	<b>Difference</b>
Operating Reserve Fund	2	\$ 1,266,528	\$ 2,151,316	\$ 884,788
Property tax funding overage at \$0.017370			<u>\$ 430,721</u>	<u>\$ 430,721</u>
Revised Operating Reserve Fund Balance	2		\$ 2,582,037	\$ 1,315,509

Staff recommends that the estimated additional funds carried forward remain in the Operating Reserve Fund for future unexpected needs.

**Recommendation**

Motion to be crafted after Board discussion, if necessary.

**Discussion**

**Vote**

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**Fiscal Committee**

**Date:** 08/08/2011

**Depository Agreement with Comerica**

**Submitted By:** Sharon McCoy-Huber

**Division:** Support Services

**Department:** Finance

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**CAPTION**

**PRESENTATION, DISCUSSION AND APPROPRIATE ACTION REGARDING DEPOSITORY AGREEMENT WITH COMERICA BANK**

**Presenter**

Larry Anderson and Sharon McCoy-Huber

*Estimated Presentation Time: 10 minutes*

An opportunity to increase investment earnings for the San Antonio River Authority will be completed by approving a depository agreement with Comerica Bank of Texas.

Currently, the San Antonio River Authority maintains funds in federal agencies, a money market account and pooled investments entities. The average rate of return fluctuates between 0.10% and 0.25% in the money market account and the pooled investment accounts. Upon approval of the depository agreement with Comerica, the San Antonio River Authority will be able to earn 0.35% on investments from \$500,000 to \$9.9 million.

Staff is recommending entering into the agreement with Comerica Bank.

**Recommendation**

Motion indicating Fiscal Committee support for presenting to the San Antonio River Authority Board of Directors a recommendation to authorize the General Manager to enter into a depository agreement with Comerica Bank of Texas

**Discussion**

**Vote**

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**Attachments**

Depository Agreement

## DEPOSITORY PLEDGE AGREEMENT

This Depository Pledge Agreement (“Agreement”) is entered into as of \_\_\_\_\_, by and between the San Antonio River Authority (the “Authority”), a conservation and reclamation created and operating pursuant to the laws of the State of Texas, and Comerica Bank (“Bank”), a Texas banking corporation.

The Authority has selected the Bank as a depository for certain of its funds in demand deposits, savings deposits and/or interest-bearing time deposits, and the Bank desires to be the depository of such funds. Pursuant to applicable laws and the Authority’s Investment Policy, the Bank is required to secure the public funds deposited by the Authority in the Bank to the extent that such funds are not insured by the Federal Insurance Deposit Corporation or its successors or assigns (“FDIC”) (such excess funds referred to hereafter as the “Collateralized Funds”) by pledging securities authorized by the State of Texas and the Authority (the “Approved Securities”) in an aggregate market value that at all times equals or exceeds \_\_\_\_\_% of the Collateralized Funds of the Authority on deposit with the Bank plus any interest accrued thereon (the “Required Collateral Value”).

The Bank has agreed to pledge the Approved Securities solely for the benefit of the Authority’s Collateralized Funds, and has agreed to place the Approved Securities for safekeeping in a custodial account at the Federal Reserve Bank, an independent third-party institution not owned or controlled by the Bank or its holding company (the “Safekeeping Institution”).

NOW, THEREFORE, in consideration of the mutual promises and covenants contained in this Agreement, the Authority and the Bank agree as follows:

Section 1.      AMOUNT OF COLLATERAL; PLEDGE OF SECURITY; GRANT OF SECURITY INTEREST. The Bank agrees that the Collateralized Funds of the Authority on deposit with the Bank in demand and savings deposits shall be secured by the pledge of Approved Securities of the type described in Exhibit “A” attached to this Agreement and incorporated for all purposes (the “Time Deposit Collateral”) in an amount equal to the Required Collateral Value.

The Bank further agrees that the Collateralized Funds of the Authority on deposit with the Bank in interest-bearing time deposits, e.g., certificates of deposit, shall be secured by Approved Securities of the type described in Exhibit “B” attached to this Agreement and incorporated for all purposes (the “Time Deposit Collateral”) in an amount equal to the Required Collateral Value.

The Bank agrees that the Time Deposit Collateral (collectively referred to at times as the “Pledged Collateral”) shall be pledged solely to, and held solely on account of, the Authority. The Bank further understands and agrees that it will not cause or permit the sharing, splitting or co-tenancy of the Pledged Collateral without the express written authorization of the

Authority.

The Bank hereby grants the Authority a security interest in the Pledged Collateral.

Section 2.     SAFEKEEPING PROVISIONS. The Safekeeping Institution, by separate agreement with the Bank (the “Safekeeping Agreement”), a copy of which is attached hereto as Exhibit “B”, has agreed to hold the Pledged Collateral in safekeeping pursuant to the terms of this Agreement. Pursuant to the terms of the Safekeeping Agreement, the Safekeeping Institution also has agreed to deliver the Pledged Collateral pursuant to the terms of the Agreement and serve as collateral agent for the Authority to the extent necessary to allow the Authority to perfect its security interest in the Pledged Collateral granted in this Agreement. The Safekeeping Institution has further agreed to provide safekeeping receipts to the Authority, dated as of the date of the deposit of the Pledged Collateral, to the Authority within (3) business days of such deposit.

Section 3.     INSTRUCTIONS REGARDING COLLATERAL. Until the Authority has the right to sell the Pledged Collateral pursuant to Section 10 of this Agreement, the Safekeeping Institution may act only in accordance with the joint instructions of the Bank and the Authority. The names and specimen signatures of individuals authorized to act on behalf of the Authority are listed in Exhibit “C” to this Agreement and the names and specimen signatures of individuals authorized to act on behalf of the Bank are listed in Exhibit “D” to this Agreement. Either the Authority or the Bank may add or remove names from their respective list of authorized individuals without the consent of the other party at any time by providing the Safekeeping Institution with a replacement Exhibit “C” or “D”.

Section 4.     SUBSTITUTIONS AND WITHDRAWALS OF COLLATERAL. The Bank and the Safekeeping Institution understand and agree that the Authority has the right to change the type of Approved Securities authorized to secure the Authority’s Collateralized Funds by providing the Bank and the Safekeeping Institution with a replacement Exhibit “A”. The Bank and the Safekeeping Institution agree to comply with the replacement Exhibit relating to the Approved Securities within thirty (30) days of receipt of such notice of substitution.

In addition, if the aggregate market value of the Pledged Collateral held by the Safekeeping Institution at any time exceeds the Required Collateral Value, Bank may withdraw any excess Pledged Collateral by providing the Safekeeping institution with a withdrawal notice signed by an authorized individual of both the Bank and the Authority. The Authority agrees to sign the withdrawal notice if the value of the remaining Pledged

Collateral equals or exceeds the Required Collateral Value. Additionally, the Bank may substitute Approved Securities for all or any portion of the Pledged Collateral held by the Safekeeping Institution at any time by providing the Safekeeping Institution with a substitution notice signed by an authorized individual of both the Bank and the Authority. The Authority agrees to sign the substitution notice if the securities to be substituted are Approved Securities and the value of the Pledged Collateral following the substitution equals or exceeds the Required Collateral Value.

Section 5.     BANK STATEMENTS AND REPORTS RELATING TO PLEDGED COLLATERAL.     Contemporaneously with the execution of the Agreement, and at the time of the substitution or release of any of the Pledged Collateral, the Bank shall execute and deliver to the Authority a statement describing the Approved Securities deposited to or withdrawn from the Pledged Collateral held pursuant to this Agreement. This statement must include the par value, security description, CUSIP number, market value as of the date of the statement and maturity date of the Pledged Collateral. The Bank also agrees to generate an updated Investment Report within three (3) business days of receipt of a written request from the Authority.

The Bank also agrees to furnish to the Authority a statement describing the Pledged Collateral held in safekeeping by the Safekeeping Institution on a monthly basis (the "Investment Report"). The Investment Report must include a description of the securities pledged, the CUSIP number of each, the par value, the market value, and the maturity date of the Pledged Collateral as of the date of the current Investment Report or, in connection with the initial Investment Report, the date of purchase of the Pledged Collateral.

Section 6.     BANK'S FINANCIAL POSITION.     The Bank will provide to the Authority upon request a statement of the Bank's financial position on a quarterly basis. The Bank also will provide to the Authority upon request a copy of the Bank's annual financial statement.

Section 7.     REPRESENTATIONS OF THE BANK.     The Bank represents to the Authority that:

- (a)     the Bank is the sole legal and actual owner of the securities utilized to collateralize Authority deposits;
- (b)     no other security interest has been, nor will be, granted in the securities utilized to collateralize Authority deposits;
- (c)     the Bank is covered for all uncollateralized Authority deposits up

to  
\$250,000 under the FDIC, or such other amount as may be  
applicable from time to time;

- (d) this Agreement has been adopted by the Bank by a formal written determination executed by a Senior Vice President of the Bank acting under authority delegated to him by resolution of the Board of Directors dated July 14, 2004 and such determination and a copy of this Agreement are reflected in the minutes book of the Bank; and
- (e) this Agreement is an official record of the Bank, and has been, and will continue to be, an official record of the Bank from the date of its approval by the Bank's Board of Directors.

Section 8.     REPRESENTATIONS OF THE Authority. The Authority represents to the Bank that it will provide the Bank with an amended Exhibit "A" reflecting changes in the Approved Collateral within seven (7) business days of adoption of the same by the Authority's Board. The Authority agrees that the Bank is not obligated to comply with any new requirements as to Approved Collateral until the amended exhibit(s) is/are received by the Bank.

Section 9.     BANK'S DUTIES AND OBLIGATIONS. The Bank agrees to perform all of the duties and obligations required of a depository for the Authority under the laws of the State of Texas for depositories of the Authority, and, upon presentation, agrees to pay all checks drawn on it by the duly authorized representatives of the Authority against available funds of the Authority on demand deposit. At the expiration of the term of this Agreement, the Bank agrees to turn over to its successor all funds, property and things of value held by it as a depository.

Section 10.    BANK DEFAULT AND REMEDIES. If the Bank fails to perform all of its obligations set out in this Agreement or in any other agreement between the Bank and the Authority or if it is ruled "bankrupt", "insolvent", or "failed" by Federal Banking Regulators, then Bank will be considered in default under this Agreement. In the event of such default, failure or insolvency of the Bank, the Authority shall be deemed to have vested full title to all of the Pledged Collateral pursuant to this Agreement. The Authority may sell all or any part of the Pledged Collateral at public or private sale after providing the Bank at least three (3) business days prior written notice and an opportunity to cure the default. The proceeds of any such sale must be applied to satisfy any indebtedness owed by the Bank to the Authority, and any excess proceeds over the value of the defaulted amount including accrued interest, plus expenses, including legal fees, related to the liquidation transaction, shall be returned to the

Bank. This power of sale is in addition to other remedies the Authority may have pursuant to this Agreement and applicable law and is without prejudice to the Authority's rights to maintain any suit in any court for redress of injuries sustained by the Authority under this Agreement.

Section 11. NON-ASSIGN ABILITY. This Agreement is not assignable in whole or in part.

Section 12. TERMINATION. After maturity and distribution to the Authority all Certificates of Deposits proceeds, this Agreement may be terminated by either the Bank, the Authority or the Safekeeping Institution by giving thirty (30) day prior written notice to the other parties.

Section 13. AUTHORIZATION OF BANK DIRECTORS. The Bank represents and warrants that this Agreement is made pursuant to a resolution adopted by the Board of Directors of the Bank delegating authority to its Senior Vice President to determine for which governments the Bank shall seek to act as a depository. A certification of the pertinent resolutions of the Bank's Board of Directors and other documents by which the Agreement was approved and accepted stating that this Agreement was duly approved and accepted pursuant to authority delegated by the Bank's Board of Directors is attached to this Agreement as Exhibit "E" and incorporated for all purposes.

Section 14. APPLICABLE LAWS; OTHER AGREEMENTS. This Agreement will be governed by the laws of the State of Texas. All Bank accounts of the Authority also will be subject to the following additional agreements with the Bank, copies of which are attached to this Agreement and incorporated for all purposes:

No additional agreements applicable or attached.

Section 15. SAFEKEEPING FEES. Any and all fees associated with the safekeeping of securities for the benefit of the Authority which the Safekeeping Institution shall charge shall be paid by the Bank.

Section 16. MISCELLANEOUS. The headings in this Agreement are for convenience of reference only and should not be used in interpreting this Agreement. If any provision of this Agreement is determined to be illegal or unenforceable under applicable law, that provision should be deemed reformed so as to be enforceable to the extent permitted by applicable law, or, if such reformation is not possible, then this Agreement should be read as if such provision was never a part of it, and the remainder of the Agreement will be enforceable.

This Agreement represents the final agreement of the parties and may not be contradicted by evidence of prior, contemporaneous or subsequent oral agreements of the parties.

Notices requires to be given under this Agreement must be addressed as set forth below each party's signature to this Agreement, and will be considered effective upon actual receipt by the addressee or upon refusal of delivery during the normal business hours of the addressee.

Section 17. COUNTERPARTS. This Agreement may be executed in multiple counterparts, each of which will be considered an original.

WITNESS the execution hereof this \_\_\_\_\_ day of \_\_\_\_\_, 2011.

SAN ANTONIO RIVER AUTHORITY

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Address: \_\_\_\_\_

ATTEST:

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

(SEAL)

COMERICA BANK

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Address: \_\_\_\_\_

ATTEST:

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

## LIST OF EXHIBITS

- Exhibit "A" - List of Demand/Savings Collateral
- Exhibit "B" - Agreements Between the Bank and The Safekeeping Institution
- Exhibit "C" - Specimen Signatures of Authorized Authority Officials
- Exhibit "D" - Specimen Signatures of Authorized Bank Officials
- Exhibit "E" - Certificate Relating to Resolutions and Authority

Exhibit "A"

LIST OF DEMAND/SAVINGS DEPOSIT COLLATERAL

1. Obligations of the U.S. or its agencies and instrumentalities
2. Direct obligations of the State of Texas or its agencies and instrumentalities
3. Collateralized mortgage obligations directly issued by a federal agency or instrumentality or the U.S., the underlying security for which is guaranteed by an agency or instrumentality of the U.S, and are not:
  - (a) obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal (IO's); or
  - (b) obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest (PO's); or
  - (c) collateralized mortgage obligations that have a stated final maturity date of greater than 10 years; or
  - (d) collateralized mortgage obligations, the interest rate of which is determined by an index that adjusts opposite to the changes in the market index (inverse floaters).
4. Other obligations the principal and interest of which are unconditionally guaranteed or insured by or backed by the full faith and credit of the State of Texas or the U.S. or their respective agencies and instrumentalities.

Exhibit "B"

AGREEMENT BETWEEN THE BANK AND THE SAFEKEEPING INSTITUTION  
(OPERATING CIRCULAR 7)

Exhibit "C"

NAMES AND SIGNATURE OF INDIVIDUALS AUTHORIZED TO ACT ON BEHALF OF  
THE AUTHORITY  
(PLEDGEE AGREEMENT)

Authorized Signature

Name and Title

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\_\_\_\_\_

By: \_\_\_\_\_

Accepted:  
COMERICA BANK

By: \_\_\_\_\_

Exhibit "D"

SPECIMEN SIGNATURES OF AUTHORIZED BANK OFFICIALS

Comerica Bank (Bank) has designated the following individuals authorization to instruct the Federal Reserve Bank of Dallas (Safekeeping Institution) with regard to collateral pledges, releases and substitutions in the safekeeping account established for the Authority. Such pledges, releases and substitutions shall follow procedures set forth in the Depository Pledge Agreement between the Authority and the Bank.

Authorized Signature

Name and Title

\_\_\_\_\_

\_\_\_\_\_

Refer to Signature Card for Comerica Bank on file with Safekeeping Institution

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

COMERICA BANK

By: \_\_\_\_\_

Accepted:

\_\_\_\_\_

By: \_\_\_\_\_

Exhibit "E"

CERTIFICATE RELATING TO RESOLUTIONS AND AUTHORITY

**Fiscal Committee**

**Date:** 08/08/2011

**Financial Leverage Index and Project Index Updates**

**Submitted For:** Larry Anderson

**Submitted By:** Lupe Sanchez

**Division:** Support Services

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**CAPTION**

**DISCUSSION REGARDING THE DEVELOPMENT, APPLICATION, AND REPORTING OF THE FINANCIAL LEVERAGE INDEX AND THE PROJECT INDEX**

**Presenter**

Larry Anderson

*Estimated Presentation Time: 10 minutes*

In an effort to measure the River Authority's performance in obtaining its goals and long-term thrusts, several Key Performance Indicators (KPI's) have been developed. One is the Financial Leverage Index (FLI) and another is the Project Index (PI).

The FLI and the PI are designed to provide information indicating the extent to which the financial resources of the San Antonio River Authority (SARA) are being leveraged. Part of being prudent financial managers is making sure that we generate the maximum amount of funding from our available resources. The FLI focuses on that portion of our funding over which the staff exerts the greatest influence. The PI includes revenue from external sources.

Staff will provide a review of the FLI and PI results for FY 2010-11.

**Discussion**

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**Fiscal Committee**

14. - 16.

**Date:** 08/08/2011

**GM's Report / Items for Future Consideration / Next Meeting Date**

**Submitted For:** Suzanne B. Scott

**Submitted By:** Lupe Sanchez

**Division:** Executive Offices

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14.

**CAPTION**

**GENERAL MANAGER'S REPORT CONCERNING THE FOLLOWING:**

- **UPCOMING EVENTS CALENDAR,**
- **FUTURE BOARD AND/OR COMMITTEE MEETINGS, AND**
- **MEETINGS INVOLVING THE ATTENDANCE OF ONE OR MORE BOARD MEMBERS**

**Presenter**

Suzanne B. Scott

*Estimated Presentation Time: 5 minutes*

**Discussion**

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15.

**CAPTION**

**ITEMS FOR FUTURE CONSIDERATION**

**Presenter**

Ms. Baiamonte, Committee Chair

*Estimated Presentation Time: 5 minutes*

**Discussion**

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16.

**CAPTION**

**NEXT MEETING DATE**

**Presenter**

Ms. Baiamonte, Committee Chair

*Estimated Presentation Time: 5 minutes*

Unless otherwise decided by the Committee, the next Fiscal Committee meeting will be Monday, October 10, 2011, at 12:00 p.m.

**Discussion**

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**Fiscal Committee**

**Item #: 17.**

**Date:** 08/08/2011

**Adjourn**

**Submitted For:** Karen Bishop

**Submitted By:** Lupe Sanchez

**Division:** Executive Offices

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**CAPTION**

**ADJOURN**

**Presenter**

Mr. Baiamonte, Committee Chair

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